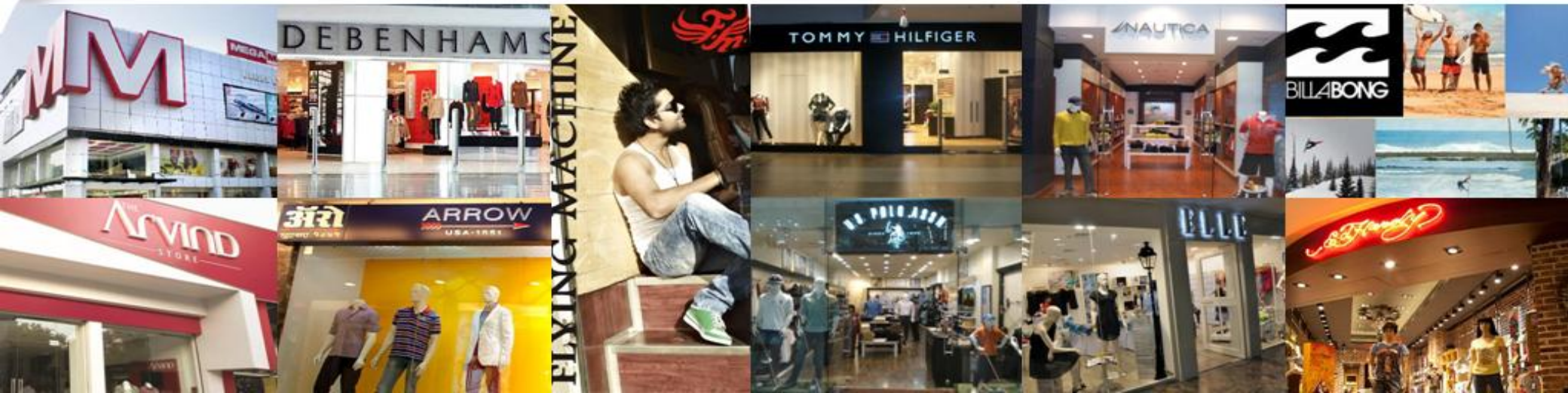


Arvind



## Arvind Limited – Review Note Q4 & 2012-13

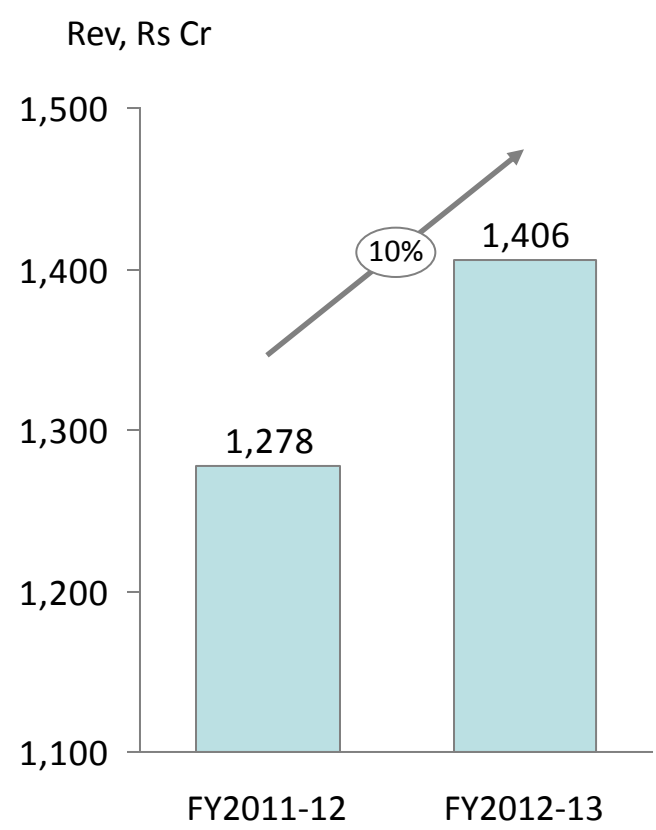
16<sup>th</sup> May 2013, Ahmedabad



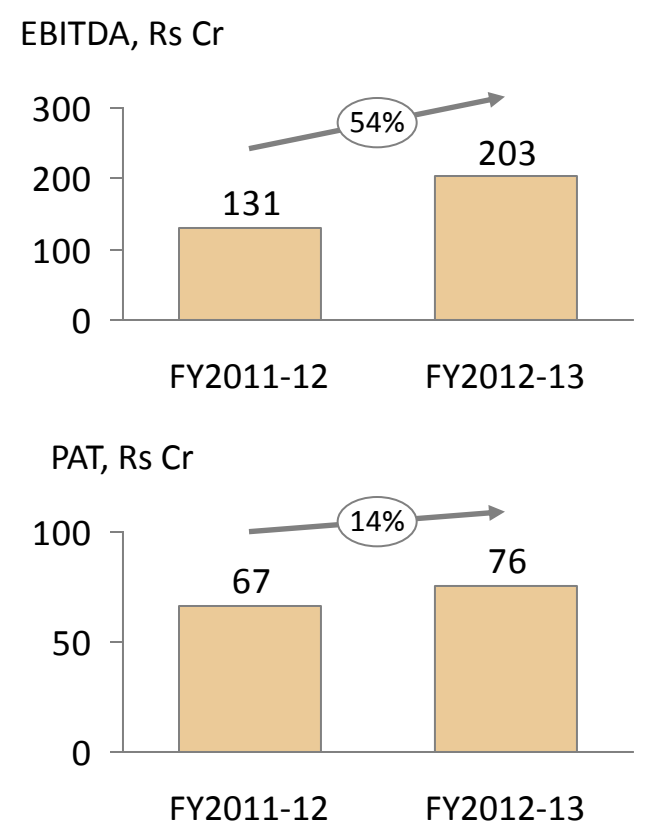


# Highlights Q4 – 2012-13

## Moderate revenue growth



## Strong profitability improvement



## Financial Performance Q4 – 2012-13

Rs Cr

|                                  | Q4FY13 | Q4FY12 | Change |
|----------------------------------|--------|--------|--------|
| Revenues                         | 1,406  | 1,278  | 10%    |
| Raw Material Consumed            | 610    | 594    |        |
| Project Expenses                 | 47     | 49     |        |
| Employees' Emoluments            | 149    | 116    |        |
| Others                           | 481    | 412    |        |
| (Increase) / Decrease in Stock   | -83    | -24    |        |
| EBIDTA                           | 203    | 131    | 54%    |
| Margin                           | 14.4%  | 10.3%  |        |
| Other Income                     | 20     | 41     |        |
| Finance Cost                     | 82     | 66     |        |
| Cash Accruals                    | 141    | 106    | 33%    |
| Depreciation                     | 64     | 41     |        |
| Profit Before Tax                | 76     | 65     | 17%    |
| Net Profit after Minority Intere | 76     | 67     | 14%    |

### Key highlights

#### Revenue Growth of 10% achieved due to

- 29% volume growth in shirting/khaki textiles business
- 17% topline growth in Brands & Retail business
- 15% price growth in Denim leading to 4% topline growth despite 10% volume decline

#### EBIDTA Margin

- EBIDTA margin improvement across all textiles as well as brand & retail verticals

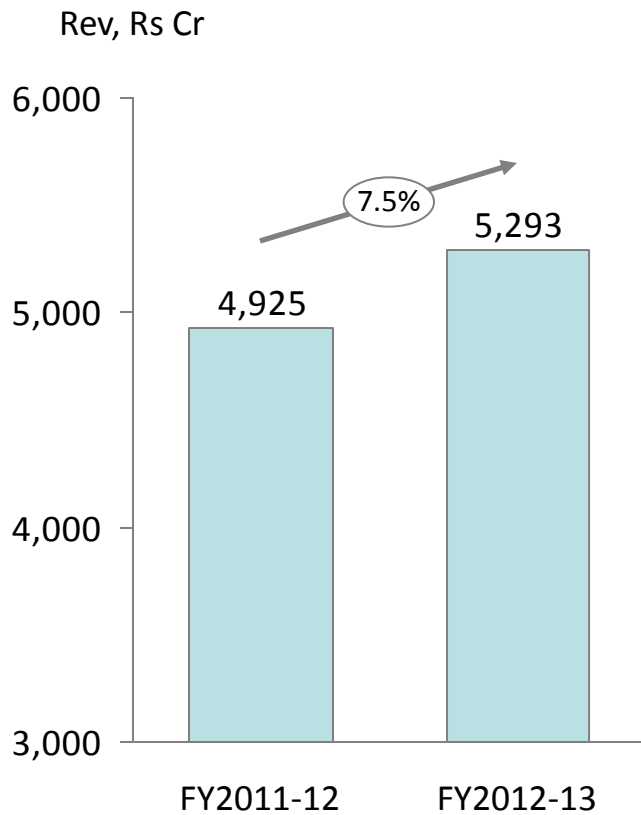
#### One-time Depreciation charge Rs 7.6 Cr

- As company decided to increase depreciation from about 7% to 15% in Brands & Retail assets

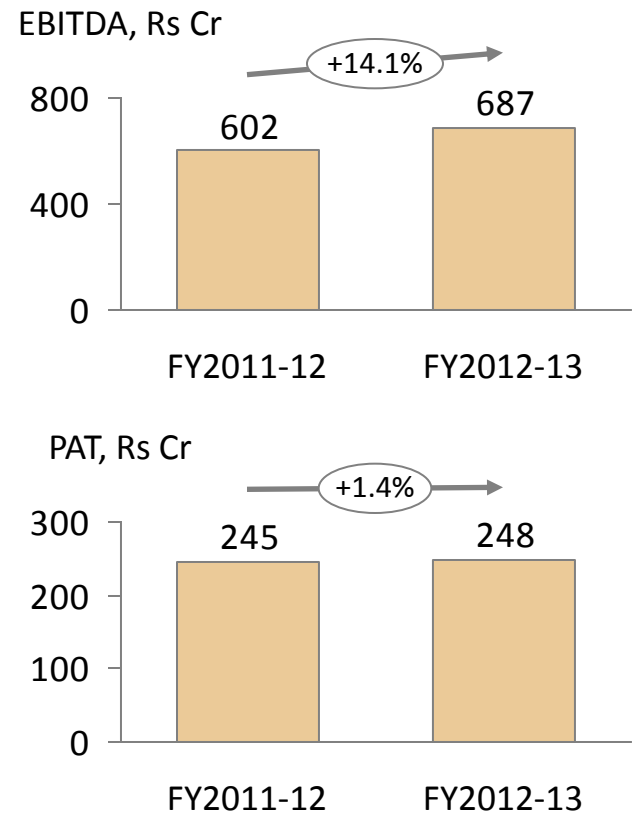


# Highlights FY 2012-13

## Moderate revenue growth



## Strong improvement in operating margins



## Financial Performance – FY2012-13

|                                | Rs Cr       |             | Change     |
|--------------------------------|-------------|-------------|------------|
|                                | 2012-13     | 2011-12     |            |
| <b>Revenue from Operations</b> | <b>5293</b> | <b>4925</b> | <b>7%</b>  |
| RawMaterials                   | 2512        | 2349        |            |
| Project Expenses               | 110         | 100         |            |
| Employees' Emoluments          | 566         | 451         |            |
| Others                         | 1687        | 1458        |            |
| (Increase) / Decrease in Stock | -285        | -55         |            |
| Foreign Exchange Loss /(Gain)  | 15          | 19          |            |
| <b>EBIDTA</b>                  | <b>687</b>  | <b>602</b>  | <b>14%</b> |
| Margin                         | 13.0%       | 12.2%       |            |
| Other Income                   | 81          | 117         |            |
| Interest Cost                  | 315         | 309         |            |
| <b>Cash Accruals</b>           | <b>453</b>  | <b>410</b>  | <b>10%</b> |
| Depreciation                   | 204         | 161         |            |
| Profit Before Taxes            | 248         | 248         |            |
| <b>Profit After Tax</b>        | <b>248</b>  | <b>245</b>  | <b>1%</b>  |
| Extra Ordinary Item**          | 0           | 191         |            |
| Net Profit                     | 248         | 436         |            |

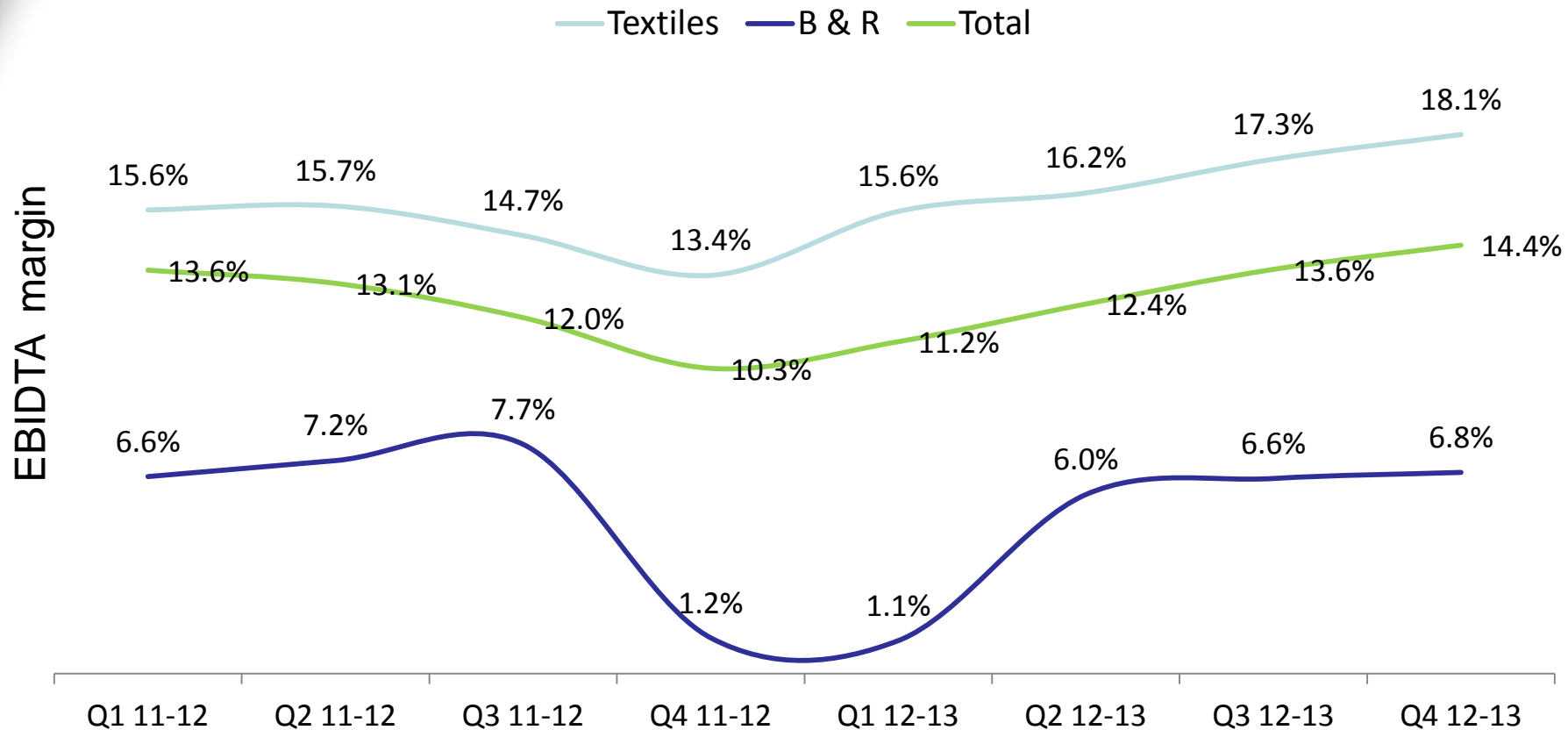
### Key highlights

#### Revenue growth of 7% despite impact of strike and economic slow down

- 28% volume growth in shirting/khaki textiles business
- 25% topline growth in Brands & Retail business
- 2% increase in revenues of MegaMart
- 7% drop in denim volume and 4% drop in revenues, largely caused by Strike during Q1



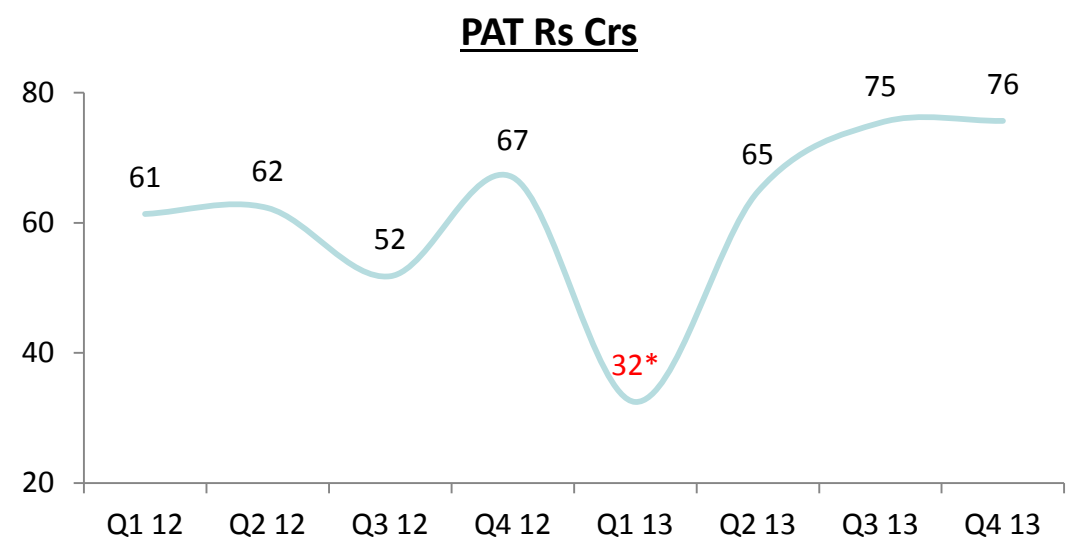
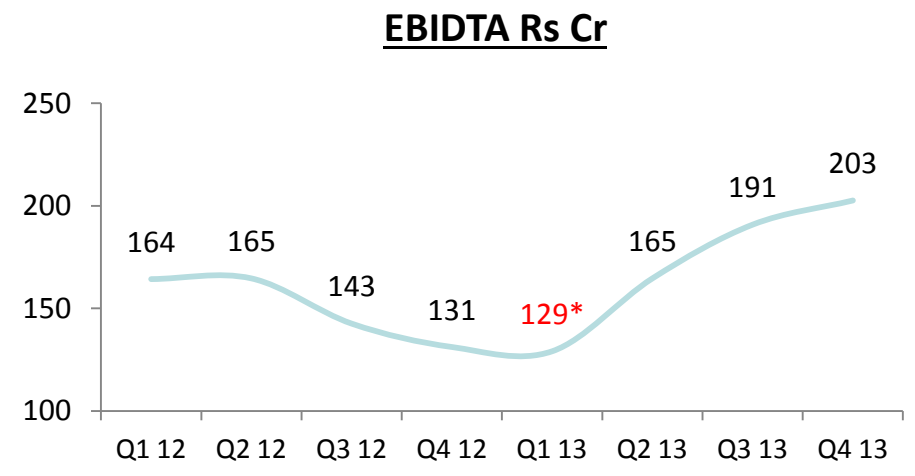
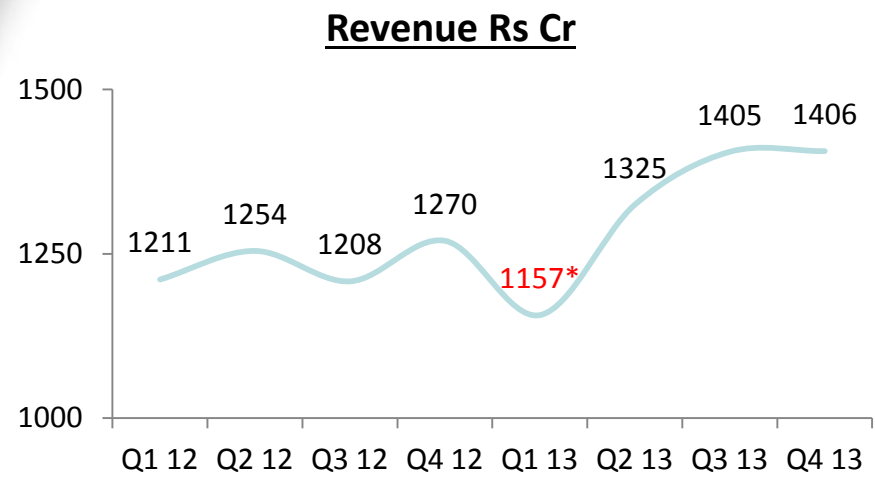
# Continued Q-o-Q improvement in margins for both Textiles as well as Brands & Retail Businesses



Margins in B&R improving even after including losses from the newer acquired brands



# Revenue, EBIDTA and PAT are at all-time high



\* Strike period

## Consolidated Balance Sheet, as at Mar 31<sup>st</sup> 2013

Rs Cr

|                               | As at            |                  |
|-------------------------------|------------------|------------------|
|                               | Mar 31st<br>2013 | Mar 31st<br>2012 |
| <i>Equity and Liabilities</i> |                  |                  |
| Shareholders' funds           |                  |                  |
| Share Capital                 | 258              | 258              |
| Reserves and Surplus          | 1996             | 1770             |
| Non-current liabilities       | 1034             | 855              |
| Short term borrowings         | 1281             | 1175             |
| Current Liabilities           | 1654             | 1338             |
| Minority Interest             | 11               | 9                |
| <b>Total</b>                  | <b>6233</b>      | <b>5405</b>      |
| <i>Assets</i>                 |                  |                  |
| Non-current assets            |                  |                  |
| Fixed Assets                  | 2902             | 2785             |
| Non-current Investments       | 57               | 42               |
| Long Term Loans and Advances  | 388              | 280              |
| Other Non-current Assets      | 1                | 2                |
| Current assets                | 2885             | 2296             |
| <b>Total</b>                  | <b>6233</b>      | <b>5405</b>      |



## Key Financial Ratios

|                | <b>2010-11</b> | <b>2011-12</b> | <b>2012-13</b> |
|----------------|----------------|----------------|----------------|
| EPS            | 6.50           | 9.48           | 9.63           |
| Debt / Equity  | 1.31           | 1.00           | 1.10           |
| Debt / EBIDTA  | 3.7            | 2.8            | 3.2            |
| ROCE           | 10.5%          | 13.1%          | 11.9%          |
| ROE            | 8.4%           | 12.0%          | 11.3%          |
| Revenue Growth | 25%            | 20%            | 7%             |

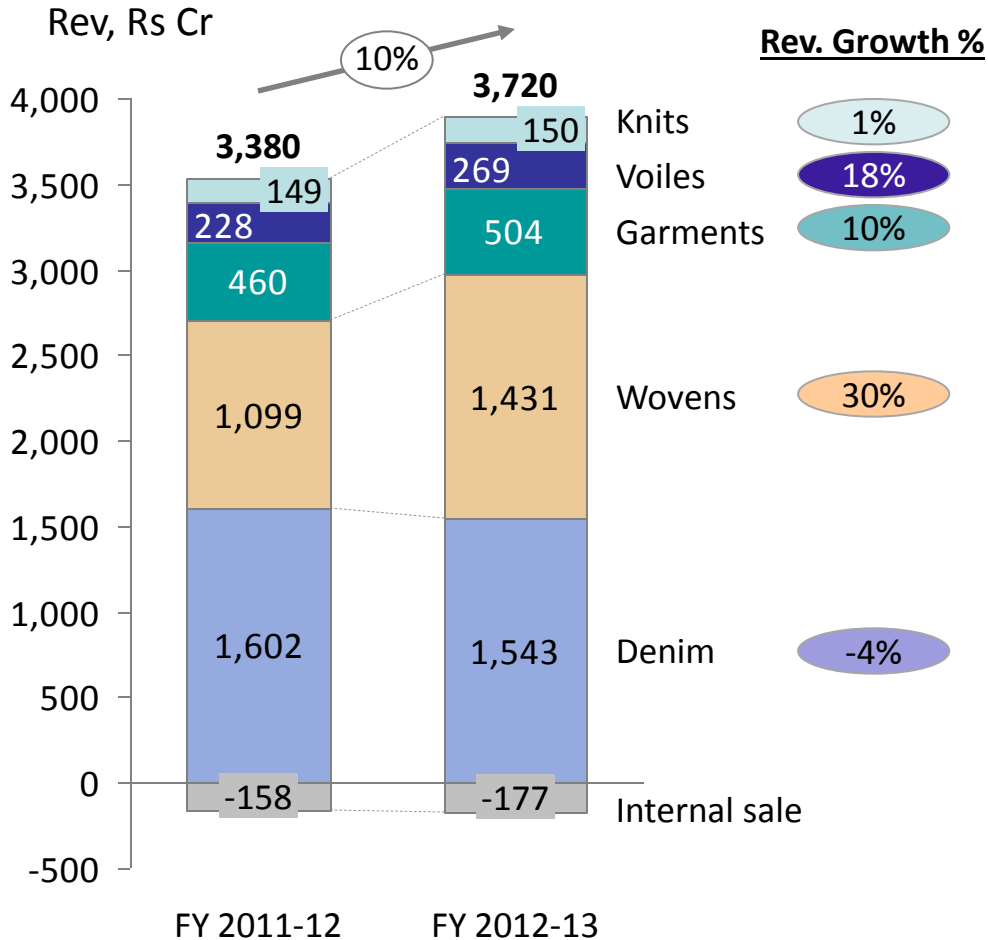
ROCE and ROE lower due to:

- 1) Lost contribution on account of strike in Denim plant
- 2) Planned losses in newly acquired Brands & Retail businesses

# Business Analysis

All numbers in this section are consolidated unless specified otherwise

# Textiles Business: Revenue Mix in FY2012-13



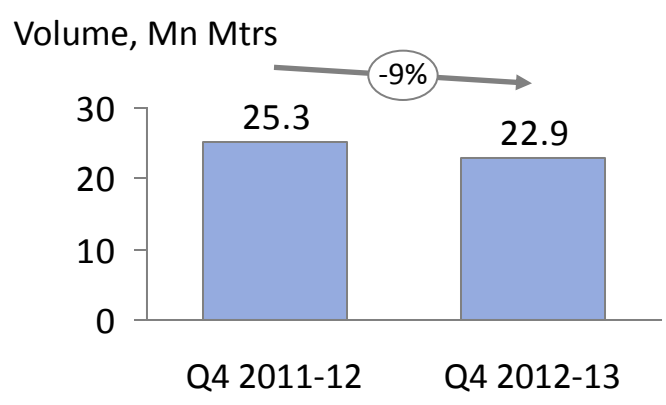
**Textile revenue grew by 10%**

- Led by robust 30% growth in shirting/khaki fabrics
- 10% growth in garments
- 7% drop in Denim volumes, partly compensated by price increase
- 18% growth on a smaller base for the voiles business

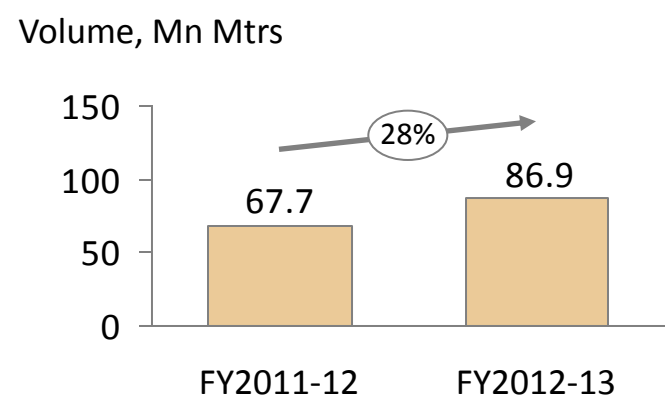
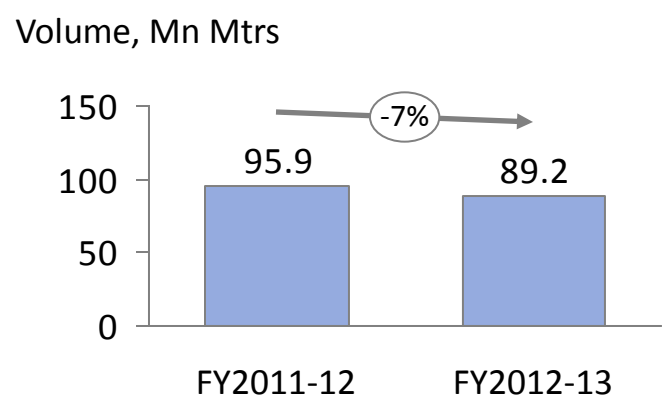
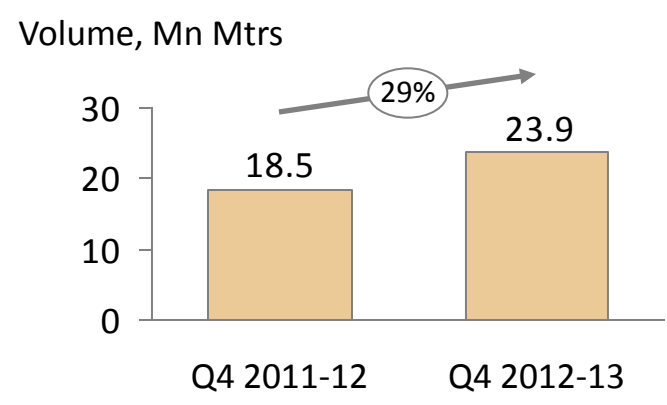


# Denim & Shirting/Khaki Volumes – FY2012-13

## Denim



## Shirting & Khaki



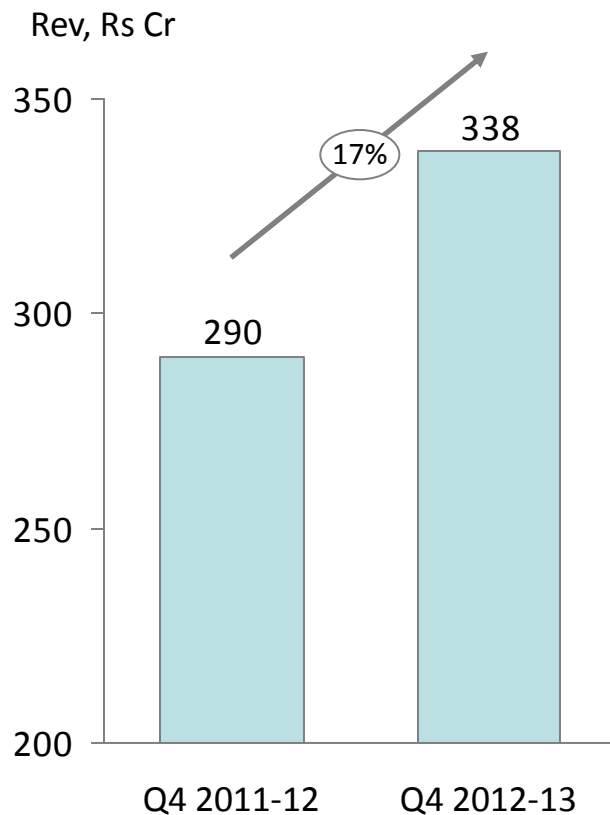
## Key Parameters: FY2012-13 – Textiles

|                      | Denim      |            | Shirting / Khakis |            |
|----------------------|------------|------------|-------------------|------------|
|                      | FY 2012-13 | FY 2011-12 | FY 2012-13        | FY 2011-12 |
| Exports (Mn Mtrs)    | 36         | 41         | 66                | 47         |
| Domestic (Mn Mtrs)   | 53         | 55         | 21                | 21         |
| Avg Price - (Rs/Mtr) | 169        | 164        | 153               | 156        |
| Major Components     | Cotton     |            | Gas               |            |
| Cost in Rs / Kg      | 97.6       | 120.3      | 17.6              | 17.3       |

|                      | Denim      |            | Shirting / Khakis |            |
|----------------------|------------|------------|-------------------|------------|
|                      | Q4 2012-13 | Q4 2011-12 | Q4 2012-13        | Q4 2011-12 |
| Exports (Mn Mtrs)    | 10         | 12         | 6                 | 6          |
| Domestic (Mn Mtrs)   | 13         | 14         | 18                | 12         |
| Avg Price - (Rs/Mtr) | 171        | 149        | 156               | 143        |
| Major Components     | Cotton     |            | Gas               |            |
| Cost in Rs / Kg      | 98.4       | 98.2       | 17.4              | 19.3       |

# Brands & Retail Business grew by 17% in Q4 2012-13

## Strong revenue growth

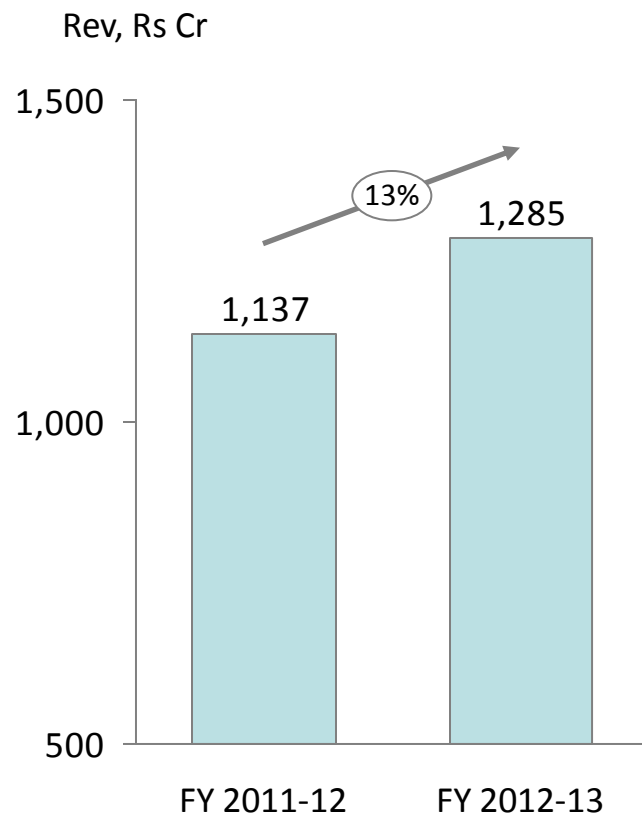


## Key highlights

- Revenue growth of 17% achieved due to
  - 37% revenue growth in Brands (29% growth excluding newly acquired brands)
  - 9% revenue growth in MegaMart Retail, after de-growth in first 3 quarters
- Like to Like growth
  - 0.2% LTL growth in Brands
  - 5.4% LTL growth in MegaMart Retail, after registering negative LTL for first 3 quarters

# Brands & Retail Business grew by 13% in FY2012-13

## Strong revenue growth



## Key highlights

- Revenue growth of 13% achieved due to
  - 25% revenue growth in Brands (21% growth without newly acquired brands)
  - 2.2% revenue growth in MegaMart Retail, as business went through a repositioning and model change to consolidate operations and restore margins
- Like to Like growth
  - 1.7% LTL growth in Brands
  - Overall LTL de-growth of (3.8%) in Megamart Retail

## Brands & Retail Business – Distribution

| Particulars                       | FY11-12  |           | FY12-13  |           |
|-----------------------------------|----------|-----------|----------|-----------|
|                                   | # Stores | Sq.ft     | # Stores | Sq.ft     |
| Brands                            | 352      | 330,943   | 487      | 504,015   |
| MM                                | 216      | 691,770   | 197      | 710,133   |
| Total                             | 568      | 1,022,713 | 684      | 1,214,148 |
| No of KA Exclusive Counters       | 327      |           | 376      |           |
| Total KA Counters with Sub Brands | 481      |           | 576      |           |

- Sales Increase in Key Account Counters: Growth of 32%



## Outlook for FY2013-14

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- Revenue growth expected to be over 20% on account of volume growth in both Textiles and Brands & Retail
  - Textiles: 12-15%
  - Brands & Retail: 25%+
- International demand for textiles strong: Indian retail demand sluggish
- Company expects that margins for the coming year will be maintained
  - Margin for the Textiles businesses may improve marginally
  - Margins for the Brands & Retail businesses may fall marginally due to higher investments in marketing and distribution for the newly acquired brands

Thank You

ARVIND

